

December 18, 2025

Corrigendum 01: Extension in date for participating in E-Tender: Hiring of Consultants - Milestone/Deliverable Based Technology Consultants; Architect - Software Solution; No; Hybrid (As specified in scope of work) for Export-Import Bank of India.

Corrigendum	Details	Date
Corrigendum 01	Extension in date for participating in E-Tender	18-12-2025

Please refer to GEM Tender Bid No. **GEM/2025/B/6940041** for GEM-Tender: Hiring of Consultants - Milestone/Deliverable Based Technology Consultants; Architect -Software Solution; No; Hybrid (As specified in scope of work for Export-Import Bank of India. In case of query, bidders are advised to communicate on email before submission of their bids against this tender.

The details are as follows:

Tender Reference No.	GEM/2025/B/6940041
Date & time for Bid Submission of	29-12-2025 19:00:00
Tender	
Date & time for Opening of Tender	29-12-2025 19:30:00

All other terms and conditions of the tender document will remain unchanged. The tender document is available on our website https://www.eximbankindia.in and Gem portal.

Sd/-(Sujeet Bhale) Digital Technology Group Chief Technology Officer (CTO)



December 18, 2025

Clarifications to the Query's raised during pre-bid meeting held on 09/12/2025 2025 regarding e-tender GEM/2025/B/6940041: Bidder's query and Bank response for participating in E-Tender: Hiring of Consultants - Milestone/Deliverable Based Technology Consultants; Architect -Software Solution; No; Hybrid (As specified in scope of work) for Export-Import Bank of India.

Details	Date
Clarifications to the Query's raised during pre-bid meeting held on 09/12/2025 2025 regarding e-tender	18-12-2025
GEM/2025/B/6940041	

Please refer to GEM Tender Bid No. **GEM/2025/B/6940041** for GEM-Tender: Hiring of Consultants - Milestone/Deliverable Based Technology Consultants; Architect -Software Solution; No; Hybrid (As specified in scope of work for Export-Import Bank of India. In case of query, bidders are advised to communicate on email before submission of their bids against this tender.

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Bid Query

SI. N		Pa ge			Bank Respon
о.	Clause	no.	Clause	Query	se
1	Eligibility Criteria of the Bidder	22	The Bidder must have developed and deployed/ implemented Performance Appraisal and Performance Review (PAPR) system for at least 2 BFSI/PSUs/Govt/Public/ Private organisations in India during last five years. Details of customers and copy of work order	Revised to 1 implementation to increase vendor participation while still ensuring bidders have proven experience with PAPR system deployment. Requesting you to kindly amend the following clause. The Bidder must have developed and deployed/ implemented Performance Appraisal and Performance Review (PAPR) system for at least 1 BFSI/PSUs/Govt/Public/ Private organisations in India during last five years. Details of customers and copy of work order	No Change



2	Technical Evaluation Criteria - Relevant Past Experience	24	Bidder must have demonstrated experience in building custom PAPR applications with data integration through the Work Order and Project Completion/ Customer Satisfaction Certificates received from Central Government/State Government/PSU/AIFI/S cheduled Commercial Banks (public and private Banks only)/NBFC/Private company Project Sign off document along with client reference, as per the format provided in tender document in last 3 year and each project with sperate client will have 10 Marks. Weightage 30	Requesting removal of the "10 marks per separate client project" clause to avoid disproportionate scoring and ensure a fair evaluation for all bidders, while still validating relevant PAPR implementation experience. Requesting you to kindly amend the following clause. Bidder must have demonstrated experience in building custom PAPR applications with data integration through the Work Order and Project Completion/ Customer Satisfaction Certificates received from Central Government/State Government/PSU/AIFI/S cheduled Commercial Banks (public and private Banks only)/NBFC/Private company Project Sign off document along with client reference, as per the format provided in tender document in last 3 year.	No Change
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3	Technical Evaluation Criteria -Company Credibility (CMMI Level)	24	CMMI Level 5 (20 Marks) CMMI Level 3 (15 Marks) ISO 9001, ISO 27001 and ISO 22301 (10 Marks) No CMMI \ ISO Certification (0 Marks) Valid Certificate to be Submit	We request the department to kindly remove or relax the CMMI Level 5 scoring requirement. Many capable bidders with CMMI Level 3 possess the same operational capacity and maturity to successfully deliver the project. However, the current scoring structure gives significantly lower marks to CMMI Level 3 bidders, which may unfairly impact technically competent vendors. Relaxing this criterion will encourage wider participation while maintaining quality through existing ISO and CMMI Level 3 certifications. Requesting you to kindly amend the following clause. CMMI Level 3 (20 Marks) ISO 9001, ISO 27001 and ISO 22301 (10 Marks) No CMMI \ ISO Certification (0 Marks) Valid Certifcate to be Submit	No Change
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4	Eligibility Criteria of the Bidder. As per the page no. 22 of the document "1764247594.pdf" SI. No. 2. Revised Eligibility Criteria: "The Bidder must have developed and deployed/implemente d Performance Appraisal and Performance Review (PAPR) system for at least 2 BFSI/PSUs/Govt/Publi c/Private organisations in India during last five years. Details of customers and copy of work	Revised Documents to be Submitted: "Details of customers where such PAPR system was developed and deployed/implemented and copy(ies) of work order to be provided along with project completion \customer satisfaction certificates."	No Change - Docum ent need to be submit ted as per RFP guideli
	and copy of work order.",		guideli ne

Bid Questionnaire

S					
r		Target			
N	Categor	Audien		Referenc	
О	у	ce	Question	е	Response
1					
					Product should be
					standardized and
	Busines				highly
	S				customizable as
	Require	Busine	Clarify primary pain points and	Sec 1 &	per Bank
	ments	SS	expected KPIs.	4.1	Requirement.



_		1			Francisco de la constantina della constantina de
2					Expected user
					base: ~500-750
	Busines				employees;
	S				concurrency: ~200
	Require	Busine	Expected user base and		users during peak
	ments	SS	concurrency for sizing.	Sec 3	appraisal cycles.
3					Peak-load periods:
	Busines				April-Jul (annual
	S				appraisal) and mid-
	Require	Busine	Confirm peak-load periods for		year review in Dec-
	ments	SS	performance planning.	Sec 3	Jan.
4					Detailed workflow
					diagrams will be
					shared post-initial
					BRD sign-off;
					includes initiation,
	Busines				review, approval,
	S		Request detailed workflow		and closure stages
	Require	Busine	diagrams for all PAPR		for all PAPR
	ments		_	Sec 4.2	
5	illelits	SS	processes.	360 4.2	processes. Audit trail will
)					
					capture all user
					actions with
					timestamps;
					compliance
	Busines				checkpoints
	S				aligned with RBI
	Require	Busine	Clarify audit trail & compliance	Sec 4.1 &	and internal HR
	ments	SS	checkpoints.	4.2	policies.
6	Busines				Workflow will be
	S		Confirm workflow differences		similar however
	Require	Busine	for Contractual / Trainee /	Sec 3.1 &	cycles will be
	ments	SS	Probation.	4.1	different
7					The system should
					allow for at least 8
					reviewers both in
					parallel and
					sequential modes.
					The system should
					have the flexibility
	Busines				to allow for
	S		Define anonymity rules &		anonymity for any
	Require	Busine	reviewer count for 360°		or all the
	ments	SS	feedback.	Sec 4.2	reviewers.
8	11101103	33	Clarify mapping of training &	300 7.2	Other application
0	Busines	Busine	competency data for Phase 2		data will be
			1	Soc 2 2	
	S	SS	integration.	Sec 3.3	mapped using API



	Ι				
	Require				or Datawarehouse
	ments				in Phase 2.
9					Bank has inner
					practice of popular
					client-side
					development
					languages like
					react and angular.
					For Backend
					development
					.NET/Java/Python
					can be used.
					Databases
					currently in use are
					SQL Server, Oracle
					and MySQL.
					Framework that
			Confirm final tech stack		
	Technic				are in use are
	al	IT	(React/Angular + .NET/Java +	Coc 10	Drupal and
1	dl	11	DB).	Sec 18	Sharepoint.
1					Recommended: 3-
0					tier (Web → App →
					DB) for security
					isolation,
	Tookaia		Confirms over a stand a male it a strong		scalability, and
	Technic	ıŦ	Confirm expected architecture	C = 10	separate UAT and
	al	IT	(2-tier or 3-tier).	Sec 18	DR setup.
1					Phase 1: Modular
1					monolith with clear
					domain boundaries
					(PAPR, approval,
					notifications,
					reporting).
					Phase 2:
					Microservices-
					ready (API-first),
					allowing
					independent
					scaling of
	Technic		Should Phase 1 be monolithic		workflows/reportin
1	al	IT	or microservices-ready?	Sec 18	g.



_	1	I		I	<u> </u>
1					Based on the
2					proposed
					application stack,
					the Bank will
					provide the
					database, server,
					and operating
					system. The Bank
					has robust security
					measures in place,
					which will be
					applied to the
					application. In the
					case of framework-
					based
					development
					(whether open-
					source or
					proprietary),
					bidders must
					include the
					associated costs in
					their proposals.
					The Bank will not
			Provide hosting environment	Env	procure any
	Technic		specs (VM, OS, DB, SSL,	Setup Sec	application for this
	al	IT	firewall).	18	engagement
1					Page load: ≤ 3s
3					(P50), ≤ 5s (P95).
					API response: ≤
					500ms (read), ≤
					1,000ms (write).
					Throughput: ≥ 50
					TPS sustained
					during peak.
					Availability: ≥
					99.5% (Prod). Error
	Technic		Define performance KPIs as		rate: < 0.5% per
	al	IT	NFRs currently say TBD.	Sec 17	release.
1					1. Real-time via
4					event-driven
					updates for critical
					KPIs;
					2. Batch update
					periodic once in a
	1 .	1		I	
1	Technic		Clarify dashboard refresh—		day for non-critical



	I				
1					TICE is Sharepoint
5					Server Subscription
					Edition act as an
					intranet. Microsoft
					Documentation -
					https://learn.micro
					• • •
					soft.com/en-
					us/sharepoint/dev/
					sp-add-ins/get-to-
					know-the-
	Integrati		Request TICE API	Sec 3.1 &	sharepoint-rest-
	on	IT	documentation.	5	service?tabs=csom
1					Phase 2 KPI will be
6					shared in BRD
					document post
					•
					award of the
					project.
					There will direct
			Define KPIs and frequency for		integration with
	Integrati		Finacle real-time sync (Phase		Datawarehouse
	on	IT	2).	Sec 3.3	using Rest API.
1					
7					All Structured
					(Tables) and un-
					structured (PDF)
					will be migrated
					from legacy system
					Darwinbox
			6 6 1		Software as a
			Confirm historical data		Service (SAAS) and
			migration scope (how many	Sec 4.1 &	Mindteck custom
	Data	IT	years).	3.1	PAPR.
1					Joint responsibility:
8					Bank provides
					source dumps and
					business rules;
					Implementation
					team will execute
					cleansing (dedup,
					normalization,
					validation),
					• •
					presents exception
					logs, and seeks
			Who is responsible for data		sign-off from Bank
	Data	IT	cleansing?	Sec 3.1	Team.



		1		1	
1					Online: Current +
9					last 2 cycles;
					Archive:Previous
					cycles will be
					available in a
					separate list, easily
					accessible in a
					format similar to
			Clarify data retention policy		the Outlook
	Data	IT	(online vs archive).	Sec 17	system.
2			,		CERT-In
0					empanelled vendor
					for compliance of
					eligibility criteria.
			CERT-In auditor certificate		Internal process
			mandatory or self-cert	Eligibility	will be taken care
	Security	IT	allowed?	Pt 7	by Bank Team.
2	Security		anowea.	107	VAPT is as per Bank
1					policy.
_					1. VAPT will be
					done before Go
					Live.
					2. Half yearly VAPT,
					IS Audit and cyber
			Clarify VAPT frequency—per		audit will be done
	Security	IT	release or annual + go-live.	Sec 7	by the Bank.
2	Security	11	release of affilial 1 go-live.	JEC 7	Encryption will be
2					as per OWASP Top
-			Clarify encryption requirements	Sec 7	10 and RBI
	Cocurity	IT.	1		
2	Security	IT	(API, DB, TLS versions).		guidelines. Azure AD
3	Cocurity	IT.	Clarify SSO integration method (Azure AD/ADFS).	Soc 4.2	
2	Security	IT	(Azure AD/ADFS).	Sec 4.2	Authentication
					Since the initial
4					BRD has been
					shared, the
					timeline for a
					waterfall-based
					project
					management
					approach will be
					approximately 3–4
					months. For Agile
					project
	_				management,
	Project				bidders must
	Manage		Confirm timeline for each		allocate time as per
	ment	Both	milestone.	Sec 9	the requirements



					specified in the RFP.
5					For project governance, ITSC (Information Technology Steering Committee) meetings are held quarterly, while ITSTC (Information Technology Strategy and Technical
	Project				Committee)
	Manage ment	Both	Define governance meeting frequency.	N/A	meetings occur monthly
2	mene	Both	riequency.	14/71	Bank will provide
6					on premise version
			Will Bank provide Azure		of Azure DevOps
	DevOps	IT	DevOps repos & pipelines?	Sec 5	with all feature.
7					In Azure DevOps, separate repositories will be maintained for UAT and Production. The Production repository will follow a maker-checker process, ensuring changes are reviewed and validated before deployment. After this process, the EXIM Project Team will provide final approval based on the Bank's
	DevOps	IT	Specify required branching strategy.	Sec 5	compliance requirements.



					Once approved,
					the Production
					repository will be
					synchronized with
					the production
					environment.
2					The requirement
8					document will
					include basic test
					cases. The vendor
					is responsible for
					creating detailed
					test cases for all
					developed
					features. Azure
					DevOps Test Plans
					module will be
					used for both
			Will test data be provided or	Prior	manual and
	Testing	IT	vendor must anonymize?	spec	automated testing.
2					Azure DevOps Test
9					Plans for
					cases/execution;
					Boards Defect
					tracking
					Sign off - On hard
			Preferred tools for test case &		copy Documents
	Testing	IT	UAT tracking?	N/A	
3					Yes. Mandatory for
0					peak scenarios like:
					1. Login storms
					2. Bulk submissions
					3. Batch
			_		notifications
			Is performance testing		4.Report
_	Testing	IT	mandatory?	NFR TBD	generation
3					Recommended:
1					Pilot with 1–2
	Deploy		Preferred rollout model: pilot	Earlier	departments →
	ment	IT	or big-bang?	GeM	phased expansion



					→ full rollout after stabilization.
3 2	Deploy ment	IT	Define rollback & DR failover testing expectations.	Env Sec 18	Automated rollback on health check failures. DR: RPO ≤ 6 Hours; RTO ≤ 24 hrs. Half Yearly DR drills with documented runbooks.
3 3	Training	Both	Training sessions required for which user groups?	Deliverab les Sec 20	Appraisees, Managers (L1/L2), HR moderators, Auditors, IT support. Formats: 1. Role-based sessions 2. Video modules 3. Quick reference guides.
3	Training	Dotti	which user groups:	20	The Service Level
4	Support	Both	Define SLA requirements for AMC.	Annexure VII	Agreement (SLA) will be finalized after the contract is awarded. It will be prepared in accordance with the Bank's guidelines and reviewed by the respective legal team.
3					Hybrid:
5					 Onsite for go-live and critical incidents; Remote for routine L2/L3;
		5	Support mode required: onsite	44466	3. Quarterly onsite
	Support	Both	/ hybrid / remote?	AMC Sec	health checks.



3					Acceptable if the
6					scope includes
					development of
					PAPR end-to-end
					workflows,
					including
					approvals, ratings,
					reporting, and
					audit, and is of
					comparable scale.
					Supporting
					evidence must be
					provided through
			Will partial PAPR		Purchase Orders
	Eligibilit	Busine	implementations count as	Eligibility	(PO) or Completion
	у	SS	eligibility?	Pt 2	Certificates.
3	,		,		Recommend
7					inclusion of BFSI
					(public or private)
					provided project
					size/complexity
	Eligibilit	Busine	Will private sector BFSI clients	Eligibility	matches
	у	SS	be accepted?	Pt 2	requirements.
3	,				A Cert-In
8					empanelled
					certificate will be
					required solely to
					meet the eligibility
					compliance
					criteria. All internal
					processes related
					to this will be
	Eligibilit	Busine	Is CERT-In certificate required	Eligibility	managed by the
	_	SS	at bid stage or pre-go-live?	Pt 7	Bank's team.
3	У	33	at blu stage of pre-go-live:	r (/	BoM costs to be
9					quoted inclusive of
	Comme	Busine	Clarify GST inclusion in BoM		GST as per Gem
	rcial		table.	Sec 21	guideline.
4	ıcıaı	SS	table.	JEC 21	Provide a blended
0					full-stack resource
0					rate for a duration
					of three months to
					accommodate
	Comme	Duc's s	Is Full stock 2 meanth reserves		change requests,
	Comme	Busine	Is Full-stack 3-month resource	Con 31	which will also
	rcial	SS	cost mandatory?	Sec 21	serve as a basis for



					future project cost estimation.
4					Based on the
1					availability of the
					project baseline
					(scope, cost, and
					timeline), the
					average
	Change		Approval turnaround time for	Annexure	turnaround time is
	Mgmt.	Both	CR > 8 hours.	VII	five working days.
4					Yes. Change
2					Requests (CRs) will
					be billed at the
					agreed rate card under the Time &
					Material model or
					through a separate
					Statement of Work
					(SOW). The Annual
					Maintenance
					Contract (AMC) will
					cover bug fixes and
	Change		Can CR effort be billed outside	Annexure	minor
	Mgmt.	Both	AMC?	VII	enhancements.
4					Yes — the vendor
3					will retain
					intellectual
					property (IP) rights
					for pre-existing
					reusable
					components, while
					the Bank will own
					IP rights for all
			Con internal reseable		custom code and
		Ducino	Can internal reusable		artifacts developed under this
	IP	Busine	components be used despite IP	Sec 2	
	IP .	SS	ownership clause?	Sec 2	engagement



	ı	1		ı	T
4					If the platform is
4					mandated by the
					Bank, the Bank will
					provide the
					necessary licenses.
					If the platform is
					proposed by the
					vendor, all
					associated costs
					and licensing
					implications must
					be included in the
					commercial
			Will Bank provide licenses for		proposal and
		Busine	low-code/no-code platforms if	Sec 18	approved by the
	IP	SS	used?	Note	Bank.
4	1F	33	uscu:	NOLE	Migrate historical
5					data from both
3					sources wherever
					available. The Bank
					will provide data in
					CSV format along
					with export dumps
					and sample records
					for mapping and
					validation. The
			Clarify whether historical PAPR		final scope will be
	Project	Busine	data from Darwinbox or		determined after
	Scope	SS	Mindteck will be migrated.		data profiling.
4					The Bank will
6					provide the
					SharePoint
					endpoint URL along
					with the
					corresponding list
					names and
					applicable filter
					conditions. Sample
					data sets will
					include, but are not
			Please confirm the exact list of		limited to,
			data fields that will be fetched		employee master
			from TICE through API		records,
			integration -Kindly share details		organizational
			of API endpoints, payload		hierarchy, roles
	Project	Busine	structures, and authentication		and grades,
	1		method.		
	Scope	SS	memou.		competency



				frameworks, training modules, and leave and attendance information.
4 7	Project Scope	Busine ss	Is mid-year review workflow to be implemented in Phase 1 or Phase 2? For Competency Mapping, confirm if any existing competency framework documents will be provided.	The mid-year review is within the scope of Phase 1. During the BRD phase, the Bank will provide the existing competency frameworks (including roles, levels, and KPI).
4 8	Data Migratio	IT	What is the data volume (records count, file size) for: Historical PAPR /Will Exim provide, Legacy DB structure, Sample data sets? /In what format we have to share commercials for proposal.	The legacy system contains a maximum of 1 GB of records. The Data Definition Language (DDL) scripts and table structures will be provided after the BRD is finalized. The data is available in both tabular and PDF formats.
4 9	PAPR Workflo w		Clarify whether parallel approval is required (L1 & L2 same time) or it has too sequential. /For backend choice (.NET / Java / Platform), will EXIM mandate one, or can vendor propose?	Workflow: The preferred approach is a sequential flow (L1 → L2), with optional parallel processing for specific cases, configurable as required.



	, , , , , , , , , , , , , , , , , , , ,		
5			Backend: The
0			bidder must
			propose a backend
			solution based on
			their technical
			capabilities (e.g.,
			.NET or Java),
			ensuring alignment
	Environ	Size and configuration of EXIM-	with the Bank's IT
	ment &	provided servers for: UAT,	standards and
	infra	Production DC and DR	license availability.
5			Bank will provide
1		Will Exim provide, Operating	database,
		system licences, Database	operating system
		licences (Oracle/SQL)?	licences.
5			No. We do not
2			have
		Is containerization allowed	containerization
		(Docker/Kubernetes)?	service as of now.
5			During
3			development,
			bidders are
			required to set up
			application-specific
			CI/CD pipelines
			incorporating build
			processes, unit
			testing, SAST/DAST
		Does EXIM have existing Azure	integrations, and
		DevOps pipelines configured?	deployment
5	Security		"Bidders must
4	&		ensure compliance
	Complia		with CERT, OWASP,
	nce -	Please provide the Bank's	and RBI guidelines
	Applicat	detailed security checklist for:	accessible in the
	ion	Secure coding, Encryption	public domain."
	Security	standards and Password Policy	
5		Will EXIM conduct VAPT or	Bank will conduct
5		should vendor arrange CERT-In	half yearly VAPT.
_		empanelled auditor?	·
5			The client
6		le full time engite arresses	engagement role
		Is full-time onsite presence	will be managed on
	Toom	required, or hybrid model	the bank's premise
	Team	allowed? Can some roles (PM,	, while other roles
	Deploy	Architect, DevOps) remain	can be deployed in
	ment	offsite?	a hybrid mode



			based on the bank's requirements.
5			The system should
7			be fully responsive
			and compatible
			with PCs, tablets,
			and mobile
		In Phase 2, "mobile access"	phones. It must
		means: Responsive web version	also be app-ready
	Mobile	Hybrid app	to support mobility
	Access	Native app?	requirements
5			Yes, the system
8			should support
			standard REST APIs
			and batch
			processing using
			Extract, Transform,
	API	Should future API connectors	and Load (ETL)
	Integrati	(Finacle, others) be part of	tools such as
	on	current design?	Talend and SSIS.

The aforementioned responses are merely clarifications provided by the Bank to the Queries raised by the Bidders in the Pre Bid Meeting held on 09/12/2025. All the terms and conditions and criteria as mentioned in the Tender bearing **Ref No GEM/2025/B/6940041** dated 27/11/2025 shall remain unchanged and continue to apply on the Bidders.